# **CHAPTER 3**

# IMPACT OF GENERIC FLUID MILK AND DAIRY ADVERTISING ON DAIRY MARKETS: AN INDEPENDENT ANALYSIS

The Dairy Production and Stabilization Act of 1983 (Dairy Act; 7 U.S.C. 4514) and the Fluid Milk Promotion Act of 1990 (Fluid Milk Act; 7 U.S.C. 6407) require a yearly independent analysis of the effectiveness of milk industry programs. These promotion programs operate to increase milk awareness and thus the sale of fluid milk and related dairy products. From 1984 through 1994, USDA was responsible for the independent evaluation of the Dairy Program, as authorized by the Dairy Act, and issued an annual Report to Congress on the effectiveness of the Dairy Program. Beginning in 1995, the Congressional report began including third-party analyses of the effectiveness of the Dairy Program in conjunction with the National Fluid Milk Processor Promotion Program (Fluid Program) authorized by the Fluid Milk Act. While both programs utilize various types of marketing strategies to increase fluid milk and cheese consumption, this report focuses solely on media advertising impacts since advertising remains the most important marketing activity. The effects of fluid advertising under both programs are combined because the objectives of both programs are the same and data cannot be satisfactorily segregated to evaluate the two programs separately. An evaluation of the effectiveness of cheese advertising by the Dairy Program, however, is conducted separately.

Most economic models used to evaluate the effects of generic advertising programs over time measure the average impacts of various factors on demand. These "constant-parameter" models can be problematic when the time period covered is relatively long and/or the marketing environment has sufficiently changed over time. For example, this report is based on data since 1975; consequently, constant parameter demand models would estimate (among other variables) the effect of generic fluid milk and cheese advertising as an average point estimate over the 28-year period ending in 2002. In many instances, mean-response estimates are entirely appropriate; however, a mean-response model may not accurately convey the current degree of advertising effectiveness if sufficient changes have occurred in market environments, population profiles, and eating behavior over time. In addition, advertising messages have changed, two national programs have been instituted more than a decade apart, and State and regional programs have become more coordinated since the inception of the generic advertising programs.

An alternative approach to measuring the impacts of advertising, given a long history of time series data, is to use a "time-varying parameter" model. This type of model measures how the impact of demand factors, including generic advertising, varies over time. Similar to the approach of last year, this year's economic study adopts such a model and, consequently, examines how the effectiveness of generic fluid milk and cheese advertising has changed over time. The model also is able to identify important factors that have influenced the changes in advertising effectiveness over time.

In order to simulate the impacts of generic advertising over time, the retail demand impacts must be measured along with other appropriate processor and farm market supply-side responses. The model used is unique in its level of disaggregation of the U.S. dairy industry. For instance, the dairy industry is divided into retail, wholesale (processing), and farm markets, and the retail and wholesale markets include fluid milk and cheese separately. The model simulates market conditions with and without the Dairy and Fluid Programs.

The following summarizes the findings of the report. Copies of the complete evaluation report may be obtained from Cornell University, USDA, Dairy Management Inc. (DMI), the National Dairy Promotion and Research Board, or the National Fluid Milk Processor Promotion Board.

### **HIGHLIGHTS**

Generic fluid milk and dairy product advertising conducted under the Dairy and Fluid Programs had a major impact on dairy markets. Over the period 1998–2002, on average, the following market impacts would have occurred if the advertising under the Fluid Program had not been in effect, and advertising under the Dairy Program was equal to its level the year prior to the enactment of that national mandatory program:<sup>1</sup>

- Fluid milk consumption would have averaged 4.3 percent lower annually.
- Cheese consumption would have averaged 1.2 percent lower annually.
- Total consumption of milk in all dairy products would have averaged 1.9 percent lower annually, or roughly 3.2 billion pounds on a milkfat equivalent basis.
- The average price received by dairy farmers would have averaged 8.2 percent, or \$1.14 per hundredweight, lower annually.
- Commercial milk marketings by dairy farmers would have averaged 1.9 percent lower annually.

Over the same period, the following market impacts would have occurred if the Dairy Program was not in existence but the Fluid Program was, and advertising expenditures by dairy farmers were equal to the level that existed the year prior to enactment of the Dairy Program:

- Fluid milk consumption would have averaged 0.9 percent lower annually.
- Cheese consumption would have averaged 1.7 percent lower annually.
- Total milk consumption of all dairy products would have averaged 1.0 percent lower annually, or roughly 1.7 billion pounds on a milkfat equivalent basis.

<sup>&</sup>lt;sup>1</sup> It is important to note that there was generic milk and cheese advertising conducted by some states prior to passage of the Dairy Production and Stabilization Act of 1983, which authorized the Dairy Program. As such, to measure the advertising impacts of the Dairy Program, this study simulated and compared market conditions with the Dairy Program versus market conditions reflecting advertising funding levels prior to when the Dairy Program was enacted. Throughout this report, any scenario referring to the absence of the Dairy Program reflects advertising funding at levels prior to enactment of the Dairy Program.

- The average price received by dairy farmers would have averaged 4.0 percent, or \$0.51 per hundredweight, lower annually.
- Commercial milk marketings by dairy farmers would have been 1.0 percent lower annually.
- The average benefit-cost ratio for the Dairy Program was 8.69, i.e., each dollar invested in fluid milk and cheese advertising returned \$8.69 in revenue to dairy farmers on average.

# FACTORS AFFECTING THE DEMAND FOR FLUID MILK AND CHEESE

Because there are many factors that influence the demand for fluid milk and cheese besides advertising, an econometric model was used to identify the effects of individual factors affecting the demand for these products. The following variables were included as factors influencing per capita fluid milk demand: the Consumer Price Index (CPI) for fluid milk, the CPI for nonalcoholic beverages used as a proxy for fluid milk substitutes, per capita disposable income, the percentage of the U.S. population less than 6 years old, the percentage of the U.S. population that is African American, variables to capture seasonality in fluid milk demand, a trend variable to capture changes in consumer tastes for fluid milk over time, expenditures on branded fluid milk advertising, and expenditures on generic fluid milk advertising. The following variables were included as factors influencing per capita cheese demand: the CPI for cheese, the CPI for meat used as a proxy for cheese substitutes, per capita disposable income, per capita food away from home (FAFH) expenditures, the percentage of the U.S. population that is ethnically Hispanic or Asian, the percentage of the U.S. population between 20 and 44 years old, variables to capture seasonality in cheese demand, a trend variable to capture changes in consumer tastes for cheese over time, expenditures on brand cheese advertising, and expenditures on generic cheese advertising.

The model was estimated with national quarterly data from 1975 through 2002. To account for the impact of inflation, all prices and income were deflated. Branded and generic fluid milk and cheese advertising expenditures were deflated by a media cost index computed from information supplied by DMI on annual changes in advertising costs by media type. Because advertising has a carry-over effect on demand, past advertising expenditures were included as explanatory variables using a distributed-lag structure.

Unlike constant-parameter models, which measure the average impact of each of the above factors on milk and cheese demand, the time-varying parameter model used in this report measures each demand factor's impact on a quarterly basis. Moreover, the model identifies the factors that were most important to the variation of advertising response over time. The model allows measurement of the magnitude of each factor influencing demand, how that magnitude has changed, and what has impacted on this change over time. The generic advertising parameter estimates are compared across both time and products.<sup>2</sup>

<sup>&</sup>lt;sup>2</sup> While the general specification of the retail demand models are equivalent to those in last year's report, some changes in the data are worthy of note. The data provided by USDA included a historical updating of numerous variables, particularly for food expenditures. The results here reflect the most recent data available.

The relative impacts of variables affecting demand can be represented with what economists call "elasticities." Elasticities measure the percentage change in per capita demand given a 1.0 percent change in one of the identified demand factors. **Table 3-1** provides selected average elasticities over the most recent 5-year period. For example, the price elasticity of demand for cheese equal to -0.288 means that a 1.0 percent increase in the real, inflation-adjusted, cheese price decreases per capita cheese quantity demanded by 0.288 percent.<sup>3</sup>

While **Table 3-1** presents these elasticities evaluated over the most recent 5-year time period, the forthcoming discussion will also elaborate on how these elasticities were estimated to have varied over time. Although the principal focus of this report is on generic advertising elasticities for fluid milk and cheese, we also provide some exposition of time-varying responses for selected demand variables.

# Fluid Milk

Based on the computed elasticities (**Table 3-1**), the primary factors influencing per capita fluid milk demand are: (1) the percentage of the population under 6 years of age, (2) the per capita disposable income, and (3) the percentage of the population that is African American. The relative amount of variation in these elasticities over time differs by demand factor. The demand response to changes in real prices has been consistently inelastic; i.e., consumers are relatively insensitive to changes in price. Given the nature of the product as a staple, this is expected. The change in estimated elasticities has increased from -0.050 early in the sample time period to a peak of around -0.100 in the early 1990s. Modest reductions have occurred since with a 5-year average of -0.085 (**Figure 3-1**). The implication of price elasticities all at or below -0.100 implies that fluid milk demand has consistently been largely insensitive to real price changes over time, which is a result consistent with the majority of empirical studies of fluid milk demand.

Income elasticities have shown relatively strong growth early in the sample time period but have been modestly declining over the last few years and currently are similar to estimated levels for cheese (**Figure 3-2**). The current income elasticity estimate for fluid milk is slightly below the 5-year average estimate of **Table 3-1**. For example, in 2002, a 1.0 percent increase in disposable (inflation-adjusted) income resulted in an average 0.540 percent increase in per capita fluid milk demand.

While the youngest-age cohort in the United States still remains a very important factor affecting fluid milk demand, reductions in elasticity estimates have decreased from approximately 1.200 in 1994 to a current value of approximately 0.720 (**Figure 3-3**). The 5-year mean-response estimate of 0.815 in **Table 3-1** also is indicative of the historically stronger demand component from this young age cohort. The current elasticity estimate implies that for every 1.0 percent decline in the proportion of the U.S. population under the age of six, there is a 0.720 percent decrease in per capita fluid milk demand (**Figure 3-3**).

<sup>&</sup>lt;sup>3</sup> Relative to last year's report, most notable changes in mean elasticity estimates occurred for price (lower) and race (higher) effects. Price and income elasticities for cheese did not indicate the upward trend as estimated last year, due mostly to substantial changes in the food expenditure data. Trends for race and age effects were quite similar; however, some shifts in the magnitude from age to race did occur.

Lower per capita fluid milk demand of African Americans relative to the rest of the population is well recognized. The demand elasticity in **Table 3-1** indicates that a 1.0 percent increase in the proportion of the population that is African American has resulted in an average decrease in per capita fluid milk demand of -0.320; however, the statistical significance is somewhat lower. Modest reductions in the impact of this factor have occurred since the mid-1990s, offsetting some the gains in its impact through the 1980s (**Figure 3-4**). The current demand elasticity of approximately -0.292 for this cohort proportion is similar to the 5-year mean estimate from **Table 3-1**.

# Cheese

Returning to the 5-year mean-response demand elasticities of **Table 3-1**, it appears the primary factors influencing per capita cheese demand include: (1) the percent of the population that is ethnically Hispanic or Asian, (2) per capita disposable income, (3) the retail cheese price, (4) the percent of the population that is 20–44 years of age, and (5) per capita expenditures on FAFH. Price elasticity for cheese has shown a declining trend over time, indicating that consumers are becoming somewhat less responsive to changes in price; however, elasticity estimates are still well above those estimated for fluid milk. The mean response estimate of –0.288 in **Table 3-1** can be compared with levels around –0.350 in the late 1980s and –0.400 in the late 1970s (**Figure 3-1**). The current price elasticity of demand is approximately –0.296; i.e., a 1.0 percent increase in the real cheese price results in a 0.296 percent decrease in per capita cheese disappearance. As **Figure 3-1** demonstrates, the margin between the levels of price response between fluid milk and cheese over time has decreased from around 0.36, early in the sample time period, to around 0.22 currently.

Demand for cheese is relatively responsive to changes in per capita disposable income. Five-year response estimates indicate that a 1.0 percent increase in real per capita disposable income will increase per capita cheese demand by 0.558 percent (**Table 3-1**). Relative to fluid milk, income elasticities for cheese have been less variable (**Figure 3-2**). In fact, the gradual downward trend in income elasticities for cheese, combined with the increasing trend for fluid milk early in the sample period, has resulted in income elasticity estimates that are roughly equivalent for the two products currently. Stronger levels of income response, e.g., to that of price, may be indicative of gains in disappearance from purchases of more value-added products, relative to reactions to price changes of products in general. While still inelastic, relatively strong income elasticities for fluid milk and cheese are intuitively attractive to future changes in per capita disappearance as real income levels have continued to rise.

As hypothesized, the middle-aged population cohort (ages 20 through 44) was shown to be positively correlated with per capita cheese disappearance (0.271), though with a somewhat lower level of statistical significance (**Table 3-1**). However, the time-varying results do demonstrate continued modest gains in this cohort effect over time (**Figure 3-3**).

<sup>&</sup>lt;sup>4</sup> The level of significance can generally be interpreted as a confidence measure. For example, at the 10 percent significance level, we are 90 percent confident (100-10) that the estimate is statistically different from zero. As such, the lower the significance level, the higher the degree of confidence in the empirical estimates.

The impact of changes in the ethnic Hispanic or Asian population was strongly correlated with increases in per capita cheese disappearance. On average, a 1.0 percent increase in percent of the population identified as Hispanic or Asian increased per capita cheese disappearance by 0.796 percent over the past five years (**Table 3-1**). The relatively high recent estimates are due, in part, to the consistently strong growth in this cohort population since 1990 positively impacts overall per capita disappearance (**Figure 3-4**).

Given that approximately two-thirds of national cheese disappearance is consumed in sectors away from home, it is not surprising that per capita expenditures on FAFH are related to commercial per capita cheese disappearance. On average, a 1.0 percent increase in per capita expenditures on FAFH resulted in a 0.112 percent increase in cheese demand over the last five years (**Table 3-1**). The positive contribution to per capita disappearance is largely captured by cheese usage in restaurants, particularly in fast-food businesses with burger, taco, and pizza products. The overall impact of FAFH expenditures to per capita cheese disappearance has been decreasing due, in part, to a flattening of real per capita FAFH expenditures since the early 1990s.

Branded advertising expenditures for both fluid milk and cheese did not significantly contribute to total per capita disappearance. While any advertising objective includes increasing sales, branded advertising efforts heavily concentrate their efforts on gaining market share from their competitors. Branded fluid milk advertising expenditures are relatively small compared to their generic counterparts; however, cheese has considerably more branded advertising expenditures. In any event, neither demand model exhibited a response on total per capita disappearance that was significantly different from zero.

While branded advertising efforts did not demonstrate significant impacts on overall demand, generic advertising was positive and significant for both fluid milk and cheese demand (**Table 3-1**). Five-year average generic advertising elasticities for fluid milk and cheese show only a modest difference (0.041 for fluid milk and 0.038 for cheese); however, elasticity estimates for both products show substantial variation over time (**Figure 3-5**). Generic advertising elasticities for cheese, in particular, have shown reasonably strong growth overtime, while strong gains in fluid milk advertising response through the early 1990s have been largely offset by reductions in the latter half of the 1990s.<sup>5</sup>

Both products demonstrated significant increases in generic advertising elasticities up to the early to mid - 1990s. However, since 1992, fluid milk generic advertising elasticities have shown a decreasing trend, albeit a relatively flat one, since 1997 (**Figure 3-5**). With the exception of two more pronounced spikes in 1994 and 1999, generic cheese advertising elasticities have gradually trended upwards over the entire sample

40

<sup>&</sup>lt;sup>5</sup> It is hypothesized that advertising of pizza and cheeseburgers has a positive effect on the consumption of cheese. Such variables were not included in the model due to a lack of data. Assuming pizza and cheeseburger advertising has a significantly positive effect on cheese consumption, omission of these variables could result in the impact of generic cheese advertising's being somewhat overstated.

period and ranged from 0.005 to 0.041. While the increase in 1999 (due mostly to an abrupt increase of the population proportion of Hispanics or Asians in the data) was not statistically significant, the increase in 1994 was significant and reflects the first (and sizable) decrease in real per capita FAFH expenditures.<sup>6</sup> Currently, the generic advertising elasticity for cheese is approximately 0.037.

Fluid milk generic advertising elasticities increased from around 0.025 at the beginning of the sample period to 0.058 in 1992. Growth in advertising elasticities over this time was due in large part to strong gains in the population proportion of the youngest age cohort, a strong demand component and a primary marketing target (including parents of young children) of the advertising programs. Reductions in the mid- to late 1990s reflect, in large part, reductions in this cohort's population proportion over time. Currently, the fluid milk generic advertising elasticity is 0.041.

It is clear that the historical gap between the generic advertising elasticities for the two products is no longer currently apparent. Previous constant-parameter studies have consistently shown generic advertising elasticities for cheese demand below that for fluid milk demand. Average estimates of the time-varying response levels here over the entire sample period would be consistent with those results. Statistical tests were performed to see what differences in estimates are significantly different from zero across products and across time since 1990; we summarize those results here.

First, we compare whether the fluid milk and cheese generic advertising elasticities are statistically different. Comparing the differences in elasticities since 1990, the large gap that existed from 1990–1996 statistically holds up; i.e., fluid milk generic advertising elasticities were statistically above their cheese counterparts. Since 1997, however, the levels of generic advertising response between fluid milk and cheese are not statistically different from one another.

Now we compare how significant changes in the levels of elasticities are for both products over time. In general, while more recent changes in advertising response (i.e., since 1995 for fluid milk, and since 1994 for cheese) are not statistically different from one another, clear differences exist between response levels earlier in the 1990s compared to those in the latter half of the 1990s and more recently.

Generic advertising elasticities for fluid milk began to drop significantly by 1994. However, in 1995 real fluid milk advertising expenditures, while offset some by shifts to generic cheese advertising, increased with the addition of advertising expenditures from the milk processor MilkPEP program. Since that time, the changes in fluid milk advertising response have flattened out considerably, and in fact, the visual decline

<sup>&</sup>lt;sup>6</sup> Recall that the econometric model hypothesizes that changes in market and demographic environments will affect the level of response to generic advertising activity. The relative change in generic advertising response will then depend on both the signs and relative sizes of parameter estimates that serve to track the relation of such impacts, as well as changes in the levels of the market and demographic variables themselves. We highlight briefly some of the contributing factors here in relation to Figure 3-4, with a further discussion later in this report identifying the important factors affecting changes in generic advertising response over time.

evident from **Figure 3-5** since 1995 is not statistically significant. Generic cheese advertising elasticities have shown strong growth since 1990 and, while changes since 1994 are not statistically significant, there exist significant differences since the beginning of the decade.

### FACTORS AFFECTING GENERIC ADVERTISING EFFECTIVENESS

Allowing advertising response to vary over time is important, but knowing what factors contributed to that variation, and by how much, provides valuable information for crafting future strategies, changing the advertising focus, or altering preferred target audiences. The model used in this study allows not only for advertising response to vary over time, but also provides information on the relative importance of factor variability that determines changes in advertising response levels.

We can define these impacts mathematically from the time-varying parameter model specification, and we refer to them as generic advertising response elasticities (GARE). That is, we can derive the percentage change in the long-run generic advertising elasticity with respect to a change in the level of the variable. For example, how are generic advertising elasticities affected by changes in real income or by changes in food expenditure patterns? The signs of the GARE provide useful information for product marketers in crafting future market strategies.

Average GARE since 1998 are presented in **Table 3-2**. Relative to the other variables, GARE with respect to price are low and not significant. The positive sign on the cheese estimate would seem to contradict advertising and marketing theory which generally concludes that advertising is more effective during price promotion periods. It is more likely the case that this characteristic cannot be gleaned from these results given the aggregate nature of the data at hand. In any event, neither estimate is significantly different from zero.

Changes in the proportion of the population under age 6 and the real per capita income have primarily driven changes in the level of fluid milk generic advertising response. The positive demand relationship for the young age cohort indicates this group consumes more fluid milk per capita, and the positive GARE indicates that this cohort (or parents of this cohort) is also more responsive to the advertising messages. This result is consistent with current advertising efforts aimed at young children, and it follows, then, that strategies targeting this cohort would be an effective approach to increase advertising response.

The positive sign on the income variable for fluid milk also provides evidence that targeting middle- to upper-income households may be beneficial (**Table 3-2**). The income effect was negative for cheese, although the estimate was not significantly different from zero. The negative effect for cheese may also be related to changes in eating behavior as incomes rise, such as purchasing more prepared or ready-to-eat

foods or eating more food away from home--areas not primarily targeted in past generic advertising messages.

The negative demand impact from African Americans appears reinforced with a lower level of advertising responsiveness, although the result does not appear to be statistically significant (**Table 3-2**). This direct relationship between demand and advertising response impacts is also reinforced with the Hispanic/Asian variable for cheese. The Hispanic/Asian population proportion has increased over 9 percent since 1998, and it appears that this segment of the population is more responsive to the advertising message. Targeting this race cohort would seem an effective strategy to increase the level of generic cheese advertising response.

The direct relationship between demand response and advertising response does not appear to hold for households consuming cheese away from home; i.e., as consumers spend more on food eaten away from home, generic cheese advertising elasticities fall (**Table 3-2**). While a large share of cheese disappearance is in the FAFH sector, nearly all generic cheese advertising is focused on at-home consumption. As such, it is reasonable to expect that as consumers spend more of their budget away from home, the current generic cheese advertising message becomes less effective. If per capita FAFH expenditures are expected to increase in the future, then shifting generic cheese advertising toward the away-from-home market may be appropriate.

### IMPACT OF THE DAIRY AND FLUID MILK ADVERTISING PROGRAMS

To evaluate market impacts of the Dairy and Fluid advertising programs, the economic model was simulated over a 5-year time period from 1998 through 2002. These two programs are complementary in that they share a common objective: to increase fluid milk sales. To accomplish this objective, both programs invest in generic fluid milk advertising, which is different from brand advertising in that the goal is to increase the total market for fluid milk rather than a specific brand's market share. In the evaluation of the programs, it is assumed that a dollar spent on fluid milk advertising by dairy farmers has the same effect on demand as a dollar spent by processors on fluid milk advertising, since both programs have an identical objective. The Dairy Program additionally has an objective to expand the market for cheese. Accordingly, part of its budget is directed to generic cheese advertising.

To examine the impacts that the two advertising programs had on the markets for fluid milk and cheese over this period, the economic model was initially simulated under two scenarios based on the level of generic advertising expenditures: (1) a baseline scenario, where generic advertising levels were equal to actual generic advertising expenditures under the two programs, and (2) a no-national program scenario, where there was no fluid milk processor-sponsored advertising, and dairy farmer-sponsored advertising was reduced to 42 percent of actual levels to reflect the difference in assessment before and after the national program was enacted. A comparison of these two scenarios provides a measure of the combined impacts of the two programs.

**Table 3-3** presents the annual averages for supply, demand, and price variables over the period 1999–2002 for the two scenarios. Generic advertising by the Dairy and Fluid Programs has had a positive impact on fluid milk consumption over this period. Specifically, fluid milk consumption would have been 4.3 percent lower had the two advertising programs not been in effect. Likewise, generic cheese advertising under the Dairy Program had a positive impact on cheese consumption, i.e., consumption would have been 1.2 percent lower without generic advertising. Consumption of milk used in all dairy products would have been 1.9 percent lower had these two programs not been in effect.

Generic advertising by dairy farmers and milk processors had an effect on the farm milk price and milk marketings. The simulation results indicate that the all-milk price would have been \$1.14 per hundredweight lower without generic advertising provided under the two programs. The farm milk price impacts resulted in an increase in farm milk marketings. That is, had there not been the two advertising programs, farm milk marketings would have been 1.9 percent lower due to the lower milk price.

A third scenario was subsequently simulated to measure the market impacts of the advertising program supported by the 15-cent checkoff program by dairy farmers. This scenario assumes that the advertising program operated by the fluid milk processors is still in effect. As in the earlier scenario, advertising expenditures by dairy farmers were reduced to 42 percent of actual levels to reflect the situation prior to the enactment of the Dairy Program. A comparison of this third scenario with the baseline scenario gives a measure of the advertising market impacts of the current mandatory Dairy Program.

The last two columns of **Table 3-3** present the results of this scenario. Had there not been fluid milk and cheese advertising sponsored by dairy farmers, fluid milk demand would have been 0.9 percent lower, cheese demand would have been 1.7 percent lower, and total milk demand would have been 1.0 percent lower than it actually was. Advertising under the Dairy Program also had a significant impact on the farmer milk price. The simulation results indicate that the all-milk price would have been \$0.59 per hundredweight lower without generic advertising by the Dairy Program. Finally, farm milk marketings would have been slightly lower (1.0 percent) in the absence of the Dairy Program. **Table 3-4** presents a description of variables used in the econometric model.

### BENEFIT-COST OF ADVERTISING BY THE DAIRY PROGRAM

One way to measure whether the benefits of a program outweigh the cost is to compute a benefit-cost ratio (BCR). A BCR can be computed as the change in net revenue due to advertising divided by the cost of advertising. While a BCR for producers can be estimated for the Dairy Program, it cannot be computed at this time for milk processors with the Fluid Program because data on packaged fluid milk wholesale prices, which is necessary in calculating processor net revenue, are proprietary information and not available.

The BCR for the Dairy Program was calculated as the change in dairy farmer net revenue (what economists call "producer surplus") due to demand enhancement from advertising under the Dairy Program divided by

the advertising costs. The demand enhancement reflects increases in quantity and price as a result of the advertising program. As such, costs allocated to the enhancement represent advertising costs. Since advertising expenditures in the model only represent airtime, print space, and other direct media costs, it is necessary to incorporate expenses that reflect general administration, overhead, and advertising production costs in order to reflect the true complete costs of the advertising program supported by the checkoff. Following conversations with staff at DMI and a review of Dairy Program budgets, direct media expenditures were prorated upward by a factor of 1.25. The results show that the average BCR for the Dairy Program was 8.69 from 1998 through 2002. This means that each dollar invested in generic fluid milk and cheese advertising by dairy farmers during the period returned \$8.69, on average, in net revenue to farmers.

Another way to interpret this figure is as follows. The increase in generic advertising expenditures resulting from the enactment of the Dairy Program cost dairy producers an additional \$61 million per year on average (i.e., the difference between \$125 million annually under the baseline scenario and \$64 million under the no Dairy Program scenario). The additional fluid milk and cheese advertising resulted in higher milk demand, milk prices, and net revenue for dairy producers nationwide. Based on the simulations conducted with the economic model, it is estimated that the average annual increase in producer surplus (reflecting changes in both revenues and costs) due to the additional advertising under the Dairy Program was \$530 million. Dividing \$530 million by the additional advertising costs of \$61 million results in the BCR estimate of 8.69.

The level of this BCR suggests that the generic advertising program supported by dairy farmers has been a successful investment. Questions often arise with respect to the accuracy of these return estimates, especially in relation to recent low commodity prices and financial stresses faced by producers. BCRs are generally large because advertising expenditures in relation to product value are small and, as such, only a small demand effect is needed to generate positive returns. For example, the change in advertising expenditures above is less than 0.5 percent of the value of farm milk marketings. Here, an increase in generic advertising increased producer net returns by over \$500 million per year, but still represents only about 2 percent of the value of farm milk production. The advertising activity resulted in modest gains in total fluid milk utilization and had a positive effect on milk prices, resulting in positive net returns to the advertising investment for dairy farmers. While the positive price effects were not sizable enough to sufficiently counter recent low prices received by dairy farmers, generic advertising did improve demand and prices to dairy farmers relative to a nonadvertising scenario and provided a net return on the investment to clearly support the advertising activity.

**Table 3-1.** Average Elasticity Values (1998–2002) for Factors Affecting the Retail Demand for Fluid Milk and Cheese <sup>1</sup>

Demand Factor	Fluid Milk	Cheese
Retail Price	-0.085**	-0.288**
Per capita income	0.576**	0.558**
Per capita food away from home expenditures	n.a.	0.112**
Percent of population age < 6	0.815**	n.a.
Percent of population age 20-44	n.a.	0.271*
Percent of population African American	-0.320*	n.a.
Percent of population Hispanic/Asian	n.a.	0.796**
Generic advertising	0.041**	0.038**

<sup>&</sup>lt;sup>1</sup> Example: A 1.0 percent increase in the retail price of cheese is estimated to reduce per capita sales of cheese by 0.288 percent. Note: n.a. means not applicable. For more information on the data used to estimate these elasticities, see Table 3-4.

<sup>\*</sup> Statistically significant at the 15% significance level.

<sup>\*\*</sup> Statistically significant at the 10% significance level or less.

**Table 3-2.** Average Generic Advertising Response Elasticities (GARE), 1998–2002<sup>1</sup>

Variable	Fluid Milk GARE	Cheese GARE
Retail price	-0.534	1.233
Per capita income	3.896*	-3.412
Per capita food-away-from-home expenditures	n.a.	-9.361*
Percent of population under 6 years of age	6.661*	n.a.
Percent of population 20-44 years of age	n.a.	3.096
Percent of population African American	-2.396	n.a.
Percent of population Hispanic/Asian	n.a.	8.221*

<sup>&</sup>lt;sup>1</sup> Interpreted as the percentage change in the long-run generic advertising elasticity for a one-percentage unit change in the associated variable.

<sup>\*</sup> Significant at the 10% significance level or less.

Table 3-3. Simulated Impacts of the Dairy and Fluid Milk Programs on Selected Market Variables, Annual Average 1999–2002

		Baseline Scenario <sup>1</sup>	No National Program Scenario <sup>2</sup>		No Dairy Program Scenario <sup>3</sup>	
Market Variable U	Unit	Level	Level	% Difference	Level	% Difference
Fluid Milk Demand	Bil lbs	55.3	52.9	-4.3	54.8	-0.9
Cheese Demand	Bil lbs MFE	69.1	68.3	-1.2	67.9	-1.7
Total Dairy Demand	Bil lbs	162.5	159.3	-1.9	160.8	-1.0
Basic Formula Price	\$/cwt	11.98	11.28	-5.8	11.47	-4.2
All Milk Price	\$/cwt	13.84	12.70	-8.2	13.29	-4.0
Milk Marketings	Bil lbs	164.6	161.4	-1.9	162.9	-1.0
Benefit-Cost Ratio <sup>4</sup>	\$ per \$1				8.69	

<sup>&</sup>lt;sup>1</sup> Baseline scenario reflects the current operation of the Dairy and Fluid Milk Programs.

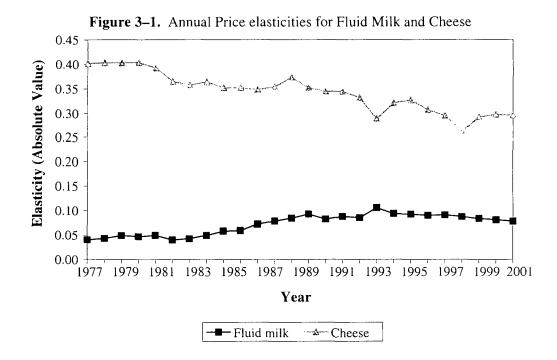
<sup>&</sup>lt;sup>2</sup> No National Program Scenario reflects no Fluid Milk Program and Dairy Program advertising at prenational program spending levels.

<sup>&</sup>lt;sup>3</sup> No Dairy Program Scenario reflects current Fluid Milk Program and Dairy program advertising at prenational program spending levels.

<sup>&</sup>lt;sup>4</sup> Benefit-cost ratio computed for the Dairy Program only.

Table 3-4. Description of Variables Used in Econometric Model.<sup>1</sup>

Variable	Description	Units	Mean <sup>2</sup>
DEDDC	Consumption Variables	lhe MEE	49.06
RFDPC	Quarterly retail fluid demand per capita	lbs. MFE	(1.36)
RCDPC	Quarterly retail cheese demand per capita	lbs. MFE	61.27
(CDI C	Quarterly retain eneese demand per capital	103. MI E	(3.00)
RBDPC	Quarterly retail butter demand per capita	lbs. MFE	24.28
	Commonly common processing		(2.88)
RFZDPC	Quarterly retail frozen demand per capita	lbs. MFE	12.41
			(2.01)
FMS	Quarterly fluid milk production	bil. lbs.	41.14
			(1.44)
	Prices and Price Indices		
RFPBEV	Consumer retail price index for fresh milk and cream, deflated by	#	1.15
	consumer price index for nonalcoholic beverages (1982–84=100)		(0.04)
RCPMEAT	Consumer retail price index for cheese, deflated by consumer	#	1.05
	retail price index for meats (1982–84=100)		(0.03)
VFP	Wholesale fluid price index (1982–84=100)	#	1.49
···on		<b>A</b> (1)	(0.07)
VCP	Wholesale cheese price	\$/lb.	1.36
AVV	Paris francis	¢1	(0.23)
ИW	Basic formula price	\$/cwt.	11.98
ΛMP	All milk price	\$/cwt.	(2.27) 13.84
Alvii	All milk price	Φ/CWL.	(1.77)
DIFF	Class I differential	\$/cwt.	3.47
JII 1	Class I differential	Φ/CWL.	(1.83)
PFE	Producer energy index (1982–84=100)	#	1.04
	(1902 of 190)		(0.14)
	Demographic Variables		
NCPC	Per capita disposable income, deflated by the consumer retail	\$000	14.57
	price index for all items (1982–84=100)		(0.38)
BLACK	Percent of the population African American	#	12.02
			(0.09)
HISPANIC/ASIAN	Percent of the population Hispanic/Asian	#	4.81
			(0.16)
AGE5	Percent of the population under age 6	#	6.89
			(0.09)
GE2044	Percent of the population age 20 to 44	#	36.49
		•	(0.61)
FAFHPC	Real per capita food away from home expenditures (1988\$)	\$	241.55
	41 (1 77 19		(4.62)
TEAD.	Advertising Expenditures	¢:1	24.00
GFAD	Quarterly generic fluid milk advertising expenditures, deflated by	\$mil	34.99
SEAD DMI	Media Cost Index (2001=100)  Quarterly generic fluid milk advertising expenditures, Dairy	¢mil	(8.67) 17.56
GFAD_DMI	Program, deflated by Media Cost Index (2001=100)	\$mil	
GFAD_MILKPEP	Quarterly generic fluid milk advertising expenditures, Fluid Milk	\$mil	(10.06) 17.43
DI AD_IMILATEL	Program, deflated by Media Cost Index (2001=100)	фии	(5.38)
GCAD	Quarterly generic cheese advertising expenditures, Dairy	\$mil	13.71
	Program, deflated by Media Cost Index (2001=100)	фини	(2.59)
BFAD	Quarterly brand fluid milk advertising expenditures, deflated by	\$mil	5.93
	Media Cost Index (2001=100)	<b>411111</b>	(3.03)
BCAD	Quarterly brand cheese advertising expenditures, deflated by	\$mil	22.07
	Media Cost Index (2001=100)	•	(10.52)
	bles (Q1-Q3) are also included in the model to account for seasonality in		



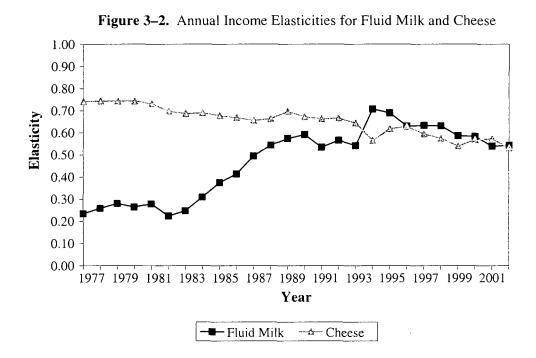


Figure 3–3. Annual Age Composition Elasticities for Fluid Milk and Cheese

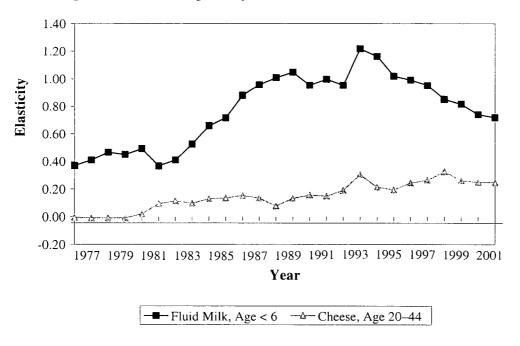


Figure 3-4. Annual Race Elasticities for Fluid Milk and Cheese

